

SETTANTACINQUE ANNI DI ENERGIA

Future technologies in Heavy duty trucks

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ALTERNATIVE PROPULSION

Tightening emission rules and awareness of climate change

DIGITALIZATION & SERVITIZATION

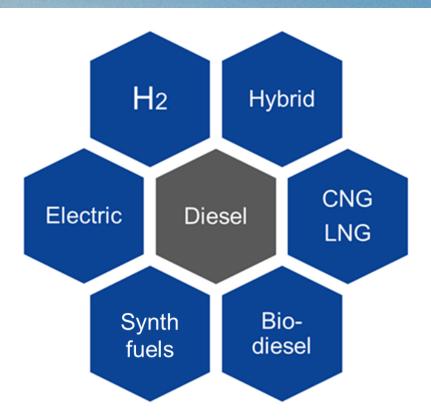
Broad diffusion of digital and connected application Rise of "as a service" offerings

AUTONOMOUS DRIVING

Automation enabled by digitalization and robots



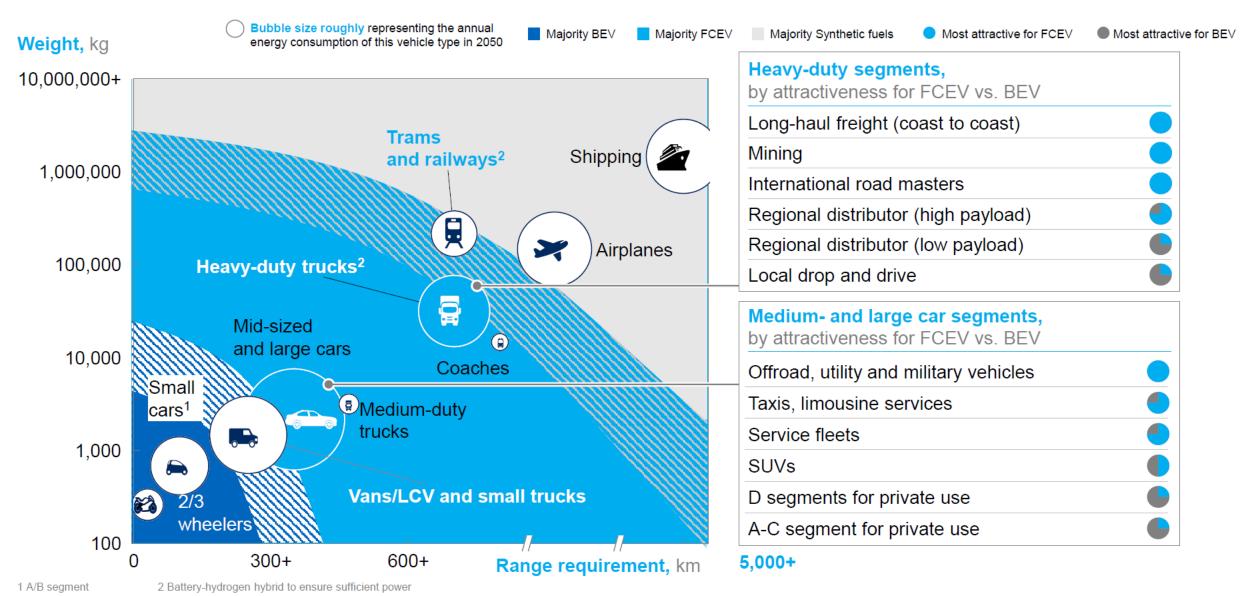
- Euro VII introduction
- CO2 reduction: -15% by 2025 / 30% by 2030



Not a single technology but a set of solutions to perfectly fit any Customer need and mission



Path to 2050 – McKinsey perspective



SOURCE: IEA ETP, IHS; FCH JU (2010); Thiel (2014); Hydrogen Council

ZERO-EMISSION: FUEL CELLS & BEV

WE WILL PARTNER WITH NIKOLA TO DISRUPT THE INDUSTRY

IVECO

- High-quality truck technology, superior design
- World-class engineering and manufacturing
- Strong European distribution network
- Proven technology disruptor with LNG



NIKOLA

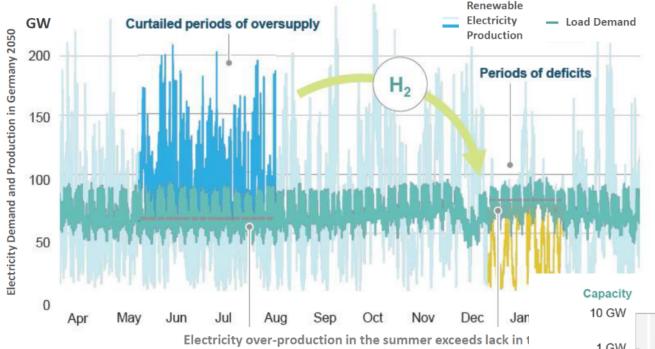
- Leader in fuel cell truck technology
- Own hydrogen filling infrastructure
- New & disruptive business model
- Founder's mentality with zero-emission intent





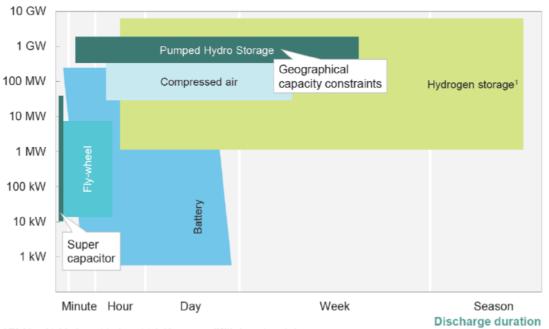


Why Hydrogen?



In Germany in 2017 aprox 5.000 GWh of renewable energy has been lost

- Energetic indipendency
- Infrastructure for distribution partially existing
- Italy could play a primary role for renewable



1 IEA data updated due to recent developments in building numerous 1MW hydrogen storage tanks Source: IEA Energy Technology Roadmap Hydrogen and Fuel Cells, JRC Scientific and Policy Report 2013

Natural Gas will play a significative role in decarbonization



-90% NO₂

-99% PM

-10% CO₂

Less noise **71 dB(A)** (Piek)

TCO Reduction

(total running cost)

Available today & fully

industrialized

vs.
equivalent
Diesel
Euro VI



WELL-TO-WHEEL EMISSIONS ALTERNATIVES TO DIESEL

WELL-TO-WHEEL (WTW) – GHG EMISSIONS IN CO2 G/KM



